





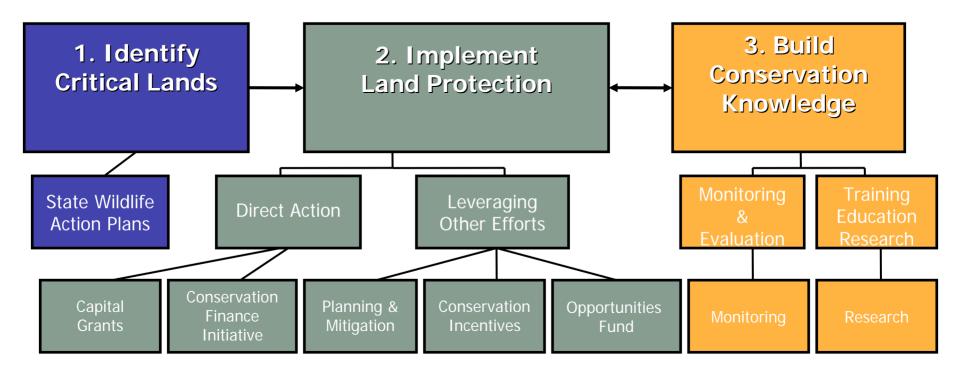


DORIS DUKE

Environmental Evaluators Networking Forum June 8, 2009



Strategy



Strategy / Program Review

- Explores / assesses the field as a whole to determine the role of DDCF's strategy
 - Is the foundation addressing critical opportunities and needs in the field?
 - Has the foundation devised appropriate strategies for meeting these opportunities and needs?
 - Has the foundation effectively implemented its strategies?

Conducted every 5 years by outside consultants and/or field experts

Evaluation of Initiatives

- Evaluates whether initiatives are achieving their stated goals and objectives
 - Has the initiative made a difference toward resolution of the problem / goal?
 - Does the approach / initiative merit continued or additional funding?
 - Does the initiative need to be refined or discontinued?

Conducted every 3 to 5 years by internal staff together with outside consultants and/or field experts

Problem and Goal Identification, and Program Development

Monitoring & Assessment

- Assesses the (initial) outputs, outcomes and indicators of success
 - Do the measures and outcomes indicate that the objectives are being achieved?
 - Do the initiatives/strategies need refinement?

Ongoing process conducted by internal staff and, as needed, outside consultants





Goals

- 1. Obtain critical feedback on the strategy initiated in 2004
- 2. Gather perspective on the major challenges now facing the field
- 3. Develop a new strategy to guide grant making from 2009-2013





Key Questions

- 1. Are we still addressing critical opportunities & needs?
- 2. Have we devised appropriate strategies?
- 3. Have we effectively implemented our strategies?
- 4. What should we do differently in the future?
- 5. What has been the role of DDCF in this field? How is DDCF perceived?





External Review Panel:Recommendations

Continue

- > Investing in SWAPs
- Investing 50% in land
- Leveraging other funding

Improve

- > Amplification
- Incorporating climate change
- > Leadership on monitoring
- Encouraging-public-support-



Challenges & Opportunities

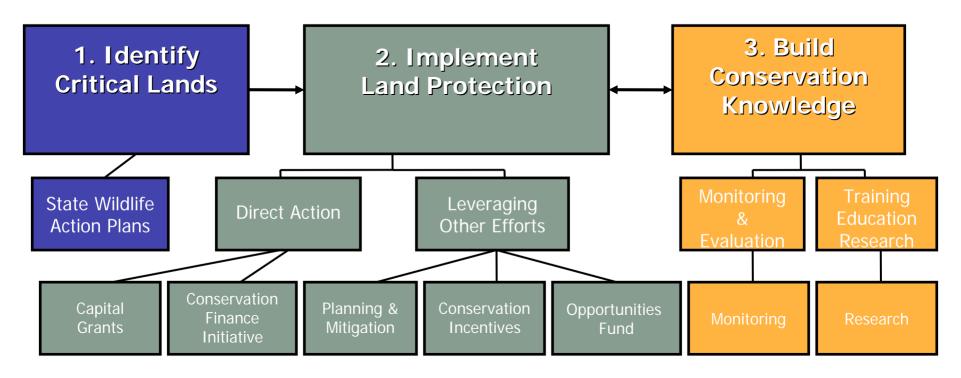


Opportunities

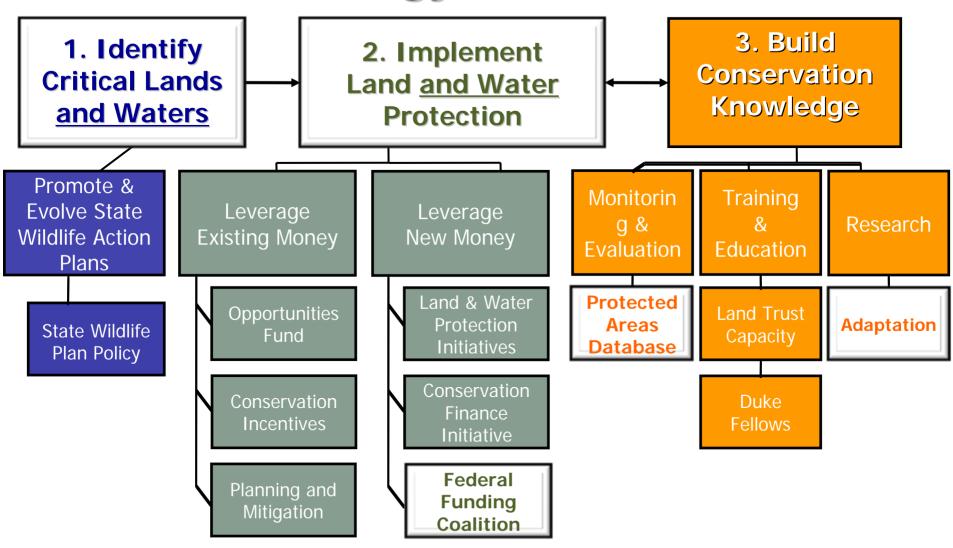
- All states have action plans
- Ballot measures still strong
- Funds from climate change legislation (Up to \$3B/yr)
- States poised to revise Chlans for Gimate change
- Incomplete system of conservation areas
- > \$4-8B/year gap in funds
- > Climate change



Strategy 2004-2008



Revised Strategy 2009-2013





Proposed Strategic Plan: Potential Outcomes

- > Improved conservation plans
- > Priority sites protected
- Additional local, state and federal funding linked to action plans
- > Action plans integrated into other land use plans
- > Better focus of existing resources on priority sites
- > New knowledge

> Completing the wildlife conservation system











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Environment Program Proposed Strategic Plan 2009 - 2013

DDCF Board Meeting September 16, 2008